Bachelor of Business (Human Resource Management) (BS05)

Year offered: 2013
Admissions: Yes
CRICOS code: 003491G
Course duration (full-time): 3 years
Course duration (part-time): 6 years
Domestic Fees (indicative): 2013: CSP $4,900 (indicative) per 48 credit points

Student Services and Amenities Fee
You’ll need to pay the Student Services and Amenities Fee (SSAF) as part of your course costs. More information on the SSAF - http://www.student.qut.edu.au/fees-and-finances/study-costs/fee-schedule/table-1-student-services-and-amenities-fee

Start month: February, July
QTAC code: 413021
Past rank cut-off: 82
Past OP cut-off: 9
OP Guarantee: Yes
Deferment allowed: Yes
Total credit points: 288
Standard credit points per full-time semester: 48
Standard credit points per part-time semester: 24
Course coordinator: Director of Undergraduate Studies, QUT Business School; email: bus@qut.edu.au
Discipline coordinator: Dr Glen Murphy
Campus: Gardens Point
Attendance: Part-time, Full-time

Assumed knowledge: English
Assumed knowledge notes: We assume that you have knowledge equivalent to four semesters at high school level (Years 11 and 12) with sound achievement (4, SA). For information on acquiring assumed knowledge visit http://www.qut.edu.au/assumed-knowledge

Course highlights
- Develop skills in managing people in organisations, including recruitment, performance and systems, employment relations, and staff development.
- Explore and critique real-world cases and projects.
- Graduate accredited by the Australian Human Resources Institute (AHRI).
- Prepares you for a career as a human resource developer, human resource manager, recruitment consultant, government adviser, administrator or manager.

Details:
New technologies, changing economic conditions, increasing workforce diversity and an emphasis on work-life balance are all contributing to a profound evolution in the nature of work and the challenges of managing contemporary organisations. Human resource management is concerned with all aspects of managing people in organisations.

The human resource management professional is responsible for an organisation’s most valued assets—the people working there.

You will learn from real-world lecturers about the skills required when managing people in organisations, including recruitment, performance and reward systems, employment relations and staff development.

You will also be equipped with an understanding of the legal context for employment relationships and understand both individual and organisational behaviours and responsibilities.

You will explore and critique real-world cases and projects; develop strategic policies for organisations; and analyse, diagnose and provide recommendations for implementing organisational change.

In your capstone unit, Personal and Professional Development, you will acquire knowledge in the areas of self-management and the management of others to contribute to organisational performance. You will also develop personal, interpersonal and group skills as a way to apply the knowledge base you’ve gained throughout your studies in professional settings.

If you’re interested in helping others reach their full potential and believe that work-life should be satisfying and fulfilling, you’re on track for a career in human resource management.

Career outcomes
Your degree will position you for a career that may include contributing to staff attraction, retention, learning and development, organisational change and consultancy. You will be ready for a career leading the people dimensions of organisations, both strategically and operationally.

Graduates hold positions as:
- employee relations adviser
- human resource manager/officer
- recruitment consultant
- training and development adviser
- workforce planning manager.

Professional recognition
This program is nationally accredited through the Australian Human Resources Institute, and internationally accredited with the Society of Human Resource Management. You will also be eligible to join the Australian Institute of Management and the Australian Institute of Training and Development.

Structures and Units

Industry links
Many of our teaching staff are Human Resource Management professionals aligned with industry through research and consultancy activities. These links to business also provide the opportunity for engagement with real world case studies, site visits, guest lectures and access to the latest industry thinking.

Human Resource Management major units
- Leading Organisations
- Contemporary Employment Relations
- Human Resource Issues and Strategy
- Human Resource Decision Making
- Performance and Reward
- Recruitment and Selection
- Learning and Development in Organisations
- Personal and Professional Development

Recommended complementary study areas
Extension option
- Human Resource Management

Second major and minor options
- Management
- Public Relations
- International Business
- Language
- Marketing

Additional minor option
- Entrepreneurship

Languages Unit Sets

Important Information:

Languages are delivered through an Australian-first alliance between QUT, the University of Queensland (UQ) and Griffith University (GU).

In addition to a wide range of option (elective) choices, 6 unit second majors and 4 unit minors are available in the following languages:
- French (UQ)
- German (UQ)
If you wish to study a language other than Mandarin, you will be able to enrol as a cross institutional student at GU or UQ. You can access enrolment information and the cross institutional application at www.bus.qut.edu.au/courses/languages/

To satisfy requirements of a second major or minor, the same language must be studied and undertaken at the same university.

Students wishing to study a language as a 6 unit major, should enrol in the first language unit in their first semester.

For further information regarding languages, refer to http://www.bus.qut.edu.au/study/languages/

Human Resource Management (Full-time Semester 1 Entry)

Year 1, Semester 1
BSB115 Management
BSB111 Business Law and Ethics
BSB123 Data Analysis
BSB124 Working in Business

Year 1, Semester 2
BSB110 Accounting
BSB126 Marketing
MGB200 Leading Organisations
MGB207 Human Resource Issues and Strategy

Year 2, Semester 1
MGB201 Contemporary Employment Relations
MGB220 Human Resource Decision Making
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit

Year 2, Semester 2
BSB113 Economics
BSB119 Global Business
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit

Year 3, Semester 1
MGB339 Performance and Reward
MGB331 Learning and Development in Organisations
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit

Year 3, Semester 2
MGB320 Recruitment and Selection
MGB370 Personal and Professional Development
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit

Important Information

Please note: List of Second Area of Study can be viewed under BS05 (Human Resource Management) Unit Sets. Check unit availability when selecting Second Area of Study units.
MGB370  Personal and Professional Development
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit

Year 4 Semester 1
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit

Important Information
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Human Resource Management (Part-time Semester 1 Entry)

Year 1, Semester 1
BSB115  Management
BSB113  Economics

Year 1, Semester 2
BSB124  Working in Business
BSB126  Marketing

Year 2, Semester 1
MGB200  Leading Organisations
BSB111  Business Law and Ethics

Year 2, Semester 2
BSB123  Data Analysis
BSB119  Global Business

Year 3, Semester 1
MGB207  Human Resource Issues and Strategy
BSB110  Accounting

Year 3, Semester 2
MGB201  Contemporary Employment Relations
Second Area of Study OR Option (elective) unit

Year 4, Semester 1
MGB220  Human Resource Decision Making
Second Area of Study OR Option (elective) unit

Year 4, Semester 2
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit

Year 5, Semester 1
MGB339  Performance and Reward
Second Area of Study OR Option (elective) unit

Year 5, Semester 2
MGB320  Recruitment and Selection
Second Area of Study OR Option (elective) unit

Year 6, Semester 1
MGB331  Learning and Development in Organisations
Second Area of Study OR Option (elective) unit

Year 6, Semester 2
MGB370  Personal and Professional Development
Second Area of Study OR Option (elective) unit

Important Information
Please note: List of Second Area of Study can be viewed under BS05 (Human Resource Management) Unit Sets. Check unit availability when selecting Second Area of Study units.

Human Resource Management (Part-time Semester 2 Entry)

Year 1 Semester 2
BSB115  Management
BSB113  Economics

Year 2 Semester 1
MGB200  Leading Organisations
BSB111  Business Law and Ethics

Year 2 Semester 2
MGB201  Contemporary Employment Relations
Second Area of Study OR Option (elective) unit

Year 3 Semester 1
MGB207  Human Resource Issues and Strategy
BSB110  Accounting

Year 3 Semester 2
MGB201  Contemporary Employment Relations
BSB123  Data Analysis

Year 4 Semester 2
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit
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<tr>
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Important Information

Please note: List of Second Area of Study can be viewed under BS05 (Human Resource Management) Unit Sets. Check unit availability when selecting Second Area of Study units.

Human Resource Management with HRM Extension (Full-time Semester 1 Entry)

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<td>MGB306  Independent Study</td>
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<td>Human Resource Management</td>
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<td>BSB123  Data Analysis</td>
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<td>BSB124  Working in Business</td>
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CRICOS No. 00213J ABN 83 791 724 622
MGB200  Leading Organisations
MGB220  Human Resource Decision Making

Year 2, Semester 2
MGB207  Human Resource Issues and Strategy
MGB201  Contemporary Employment Relations
BSB119  Global Business
Second Area of Study OR Option (elective) unit

Year 3, Semester 1
MGB339  Performance and Reward
MGB331  Learning and Development in Organisations
MGB314  Organisational Consulting and Change
BSB113  Second Area of Study OR Option (elective) unit

Year 3, Semester 2
MGB320  Recruitment and Selection
MGB370  Personal and Professional Development
MGB305  HRM Strategy and Policy
Second Area of Study OR Option (elective) unit

Year 4, Semester 1
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit

HRM Extension Units
Choose two (2) of the following:
MGB225  Intercultural Communication and Negotiation Skills
MGB306  Independent Study
MGB309  Strategic Management
MGB338  Workplace Learning

Important Information
Please note: List of Second Area of Study can be viewed under BS05 (Human Resource Management) Units Sets. Check unit availability when selecting Second Area of Study units.

Human Resource Management with HRM Extension (Part-time Semester 1 Entry)

Year 1, Semester 1
BSB115  Management

BSB113  Economics

Year 1, Semester 2
BSB124  Working in Business
BSB126  Marketing

Year 2, Semester 1
MGB200  Leading Organisations
BSB123  Data Analysis

Year 2, Semester 2
BSB111  Business Law and Ethics
BSB119  Global Business

Year 3, Semester 1
MGB207  Human Resource Issues and Strategy
BSB110  Accounting

Year 3, Semester 2
MGB201  Contemporary Employment Relations
Second Area of Study OR Option (elective) unit

Year 4, Semester 1
MGB220  Human Resource Decision Making
Second Area of Study OR Option (elective) unit

Year 4, Semester 2
Second Area of Study OR Option (elective) unit
Second Area of Study OR Option (elective) unit

Year 5, Semester 1
MGB339  Performance and Reward
MGB331  Learning and Development in Organisations

Year 5, Semester 2
MGB320  Recruitment and Selection
MGB370  Personal and Professional Development

Year 6, Semester 1
MGB314  Organisational Consulting and Change
Second Area of Study OR Option (elective) unit

Year 6, Semester 2
MGB305  HRM Strategy and Policy
Second Area of Study OR Option (elective) unit

HRM Extension Units
Choose two (2) of the following:

<table>
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<tr>
<th>Course Code</th>
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<tr>
<td>MGB225</td>
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Important Information

Please note: List of Second Area of Study can be viewed under BS05 (Human Resource Management) Unit Sets. Check unit availability when selecting Second Area of Study units.

Human Resource Management with HRM Extension (Part-time Semester 2 Entry)

| Year 1, Semester 2 |  |
|--------------------|  |
| BSB115  | Management            |
| BSB113  | Economics             |

| Year 2, Semester 1 |  |
|--------------------|  |
| BSB124  | Working in Business   |
| BSB126  | Marketing             |

| Year 2, Semester 2 |  |
|--------------------|  |
| MGB200  | Leading Organisations |
| BSB111  | Business Law and Ethics |

| Year 3, Semester 1 |  |
|--------------------|  |
| MGB207  | Human Resource Issues and Strategy |
| BSB123  | Data Analysis          |

| Year 3, Semester 2 |  |
|--------------------|  |
| MGB201  | Contemporary Employment Relations |
| BSB110  | Accounting             |

| Year 4, Semester 1 |  |
|--------------------|  |
| MGB220  | Human Resource Decision Making |
| BSB119  | Global Business         |

| Year 4, Semester 2 |  |
|--------------------|  |
| Second Area of Study OR Option (elective) unit |
| Second Area of Study OR Option (elective) unit |

| Year 5, Semester 1 |  |
|--------------------|  |
| MGB339  | Performance and Reward |
| Second Area of Study OR Option (elective) unit |

| Year 5, Semester 2 |  |
|--------------------|  |
| MGB320  | Recruitment and Selection |
| Second Area of Study OR Option (elective) unit |

| Year 6, Semester 1 |  |
|--------------------|  |
| MGB331  | Learning and Development in Organisations |
| MGB314  | Organisational Consulting and Change |

| Year 6, Semester 2 |  |
|--------------------|  |
| MGB370  | Personal and Professional Development |
| MGB305  | HRM Strategy and Policy |

| Year 7, Semester 1 |  |
|--------------------|  |
| Second Area of Study OR Option (elective) unit |
| Second Area of Study OR Option (elective) unit |

HRM Extension Units

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<td>MGB338</td>
<td>Workplace Learning</td>
</tr>
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Important Information

Please note: List of Second Area of Study can be viewed under BS05 (Human Resource Management) Unit Sets. BSB110, Check unit availability when selecting Second Area of Study units.

Human Resource Management with Management Second Major

| Year 1, Semester 1 |  |
|--------------------|  |
| BSB115  | Management            |
| BSB111  | Business Law and Ethics |
| BSB123  | Data Analysis          |
| BSB124  | Working in Business   |

| Year 2, Semester 2 |  |
|--------------------|  |
| BSB110  | Accounting             |
| BSB126  | Marketing              |
| MGB200  | Leading Organisations |
| MGB207  | Human Resource Issues and Strategy |

| Year 2, Semester 1 |  |
|--------------------|  |
| MGB201  | Contemporary Employment Relations |

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Year 2, Semester 2

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<td>MGB220</td>
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<td>MGB210</td>
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<td>MGB223</td>
<td>Entrepreneurship and Innovation</td>
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Year 3, Semester 1

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<tbody>
<tr>
<td>MGB331</td>
<td>Learning and Development in Organisations</td>
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<td>MGB339</td>
<td>Performance and Reward</td>
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<td>MGB309</td>
<td>Strategic Management</td>
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Year 3, Semester 2

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<th>Unit Name</th>
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<td>MGB320</td>
<td>Recruitment and Selection</td>
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<td>MGB370</td>
<td>Personal and Professional Development</td>
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<tr>
<td>MGB335</td>
<td>Project Management</td>
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<tr>
<td>MGB310</td>
<td>Sustainability in A Changing Environment</td>
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</tbody>
</table>

Potential Careers:
Administrator, Government Officer, Human Resource Developer, Human Resource Manager, Manager.

UNIT SYNOPSIS

**MGB110 ACCOUNTING**
Accounting data is the basis for decision making in any organisation. Accordingly, the aim of this unit is to provide students with a basic level of knowledge of modern financial and managerial accounting theory and practice so that they can understand how accounting data is used to help make decisions in organisations. The unit covers financial procedures and reporting for business entities, analysis and interpretation of financial statements and planning, control and business decision making.

**Antirequisites:** BSD110, CNB293, UDB342
**Equivalents:** BSB110, CTB110
**Credit points:** 12
**Contact hours:** 3 per week
**Campus:** Gardens Point and Caboolture
**Teaching period:** 2013 SEM-1, 2013 SEM-2 and 2013 SUM

**MGB111 BUSINESS LAW AND ETHICS**
This unit integrates the concepts and principles of business law with the theories and applications of business ethics. The unit makes extensive use of cases in law and ethics to develop knowledge and skills that enable students to analyse, apply and evaluate the legal principles and ethical decision-making processes relevant to modern business practice.

**Antirequisites:** AYB120, LWS009, LWB145
**Equivalents:** BSB111, CTB111
**Credit points:** 12
**Contact hours:** 3 per week
**Campus:** Gardens Point and Caboolture
**Teaching period:** 2013 SEM-1, 2013 SEM-2 and 2013 SUM

**MGB113 ECONOMICS**
This unit introduces students to the key economic concepts and their practical applications. It comprises twelve topics each focusing on a current economic issue. Microeconomic topics include demand and supply, elasticity, production and cost theory and market structure. Macroeconomic topics include measuring GDP, inflation and unemployment, money and banking, and fiscal and monetary policy.

**Antirequisites:** BSD113
**Equivalents:** BSB113, CTB113, UDB104
**Credit points:** 12
**Contact hours:** 3 per week
**Campus:** Gardens Point and Caboolture
**Teaching period:** 2013 SEM-1, 2013 SEM-2 and 2013 SUM

**MGB115 MANAGEMENT**
The unit provides an introduction to the theories and practice of management and organisations. Emphasis is on the conceptual and people skills that are needed in all areas of management and in all areas of organisational life. The unit acknowledges that organisations exist in an increasingly international environment where the emphasis will be on knowledge, the ability to learn, to change and to innovate. Organisations are viewed from individual, group, corporate and external environmental perspectives.

**Antirequisites:** BSD115
**Equivalents:** BSB115, CTB115
**Credit points:** 12
**Contact hours:** 3 per week
**Campus:** Gardens Point and Caboolture
**Teaching period:** 2013 SEM-1, 2013 SEM-2 and 2013 SUM

**MGB119 GLOBAL BUSINESS**
This unit examines the drivers of globalisation and the diversity of country markets at an introductory level. It develops the skills and understanding to identify and respond to the opportunities, challenges and risks of conducting business across politically, economically and culturally diverse environments. An authentic country feasibility study is undertaken to help identify where a firm can find opportunities both in terms of actual and potential markets and the location for value-adding activities. The unit aims for students to have developed a comprehension of the nature and role of globalisation and the drivers of international business, a knowledge of the competitive forces and challenges confronting all business as a consequence of globalisation processes and an awareness of the additional knowledge and skills required of management to operate business internationally across a
diversity of environments.  
**Antirequisites:** BSB116, BSB112, BSD119  
**Equivalents:** BSX119, CTB119  
**Credit points:** 12  
**Contact hours:** 3 per week  
**Campus:** Gardens Point and Caboolture  
**Teaching period:** 2013 SEM-1, 2013 SEM-2 and 2013 SUM

**BSB123 DATA ANALYSIS**

The ability to collect, analyse, manipulate, understand and report data is an important skill in any work environment. This is particularly true in business where learning to deal with randomness, variation and uncertainty is a vital skill for anyone intending to apply their knowledge. This unit is designed to ensure that students gain the basic tools necessary to allow them to develop this skill. Students will also gain an introduction to many of the quantitative techniques which will be used throughout their further studies in their chosen discipline.  
**Antirequisites:** BSB117, BSB122, CTB122, EFB101, MAB101, MAB141, MAB233  
**Equivalents:** BSX123  
**Credit points:** 12  
**Campus:** Gardens Point and Caboolture  
**Teaching period:** 2013 SEM-1, 2013 SEM-2 and 2013 SUM

**BSB124 WORKING IN BUSINESS**

This unit will help you to kickstart your study and your career in business regardless of your specific discipline. Not only does “Working in Business” give you an understanding of where business has come from and where it is headed, but you will also gain insights into yourself and how you can develop as both a student and professional in the business world. It covers an overview of business, the important issues for working as a professional in an organisation, and also gives you the opportunity to reflect on your own skills, preferences and career options so you can plan a future that suits you.  
**Antirequisites:** BSB114, CTB114, HHB113, BSD124  
**Equivalents:** BSX124  
**Credit points:** 12  
**Campus:** Gardens Point and Caboolture  
**Teaching period:** 2013 SUM-2, 2013 SEM-1 and 2013 SEM-2

**BSB126 MARKETING**

This introductory subject examines the role and importance of marketing to the contemporary organisation. Emphasis is placed on understanding the basic principles and practices of marketing such as the marketing concept, market segmentation, management information systems and consumer behaviour. The unit explores the various elements of the marketing mix, with special reference to product, price, distribution, and promotion, including advertising and public relations. By way of introduction only, key issues relating to services marketing, e-marketing and strategic marketing are also canvassed.  
**Antirequisites:** BSB116, BSD126  
**Equivalents:** BSX126, CTB126  
**Credit points:** 12  
**Contact hours:** 3 per week

**Campus:** Gardens Point and Caboolture  
**Teaching period:** 2013 SEM-1, 2013 SEM-2 and 2013 SUM

**MGB200 LEADING ORGANISATIONS**

This unit introduces you to a range of perspectives in understanding human behaviour and its context within organisation structures. The unit also enables you to interpret, analyse, evaluate and explain conditions and consequences of work in organisations with a view to understanding and appreciating complex management issues in day to day experiences in business.  
**Prerequisites:** BSB115 or CTB115  
**Antirequisites:** MGB211, CTB211, MGB222, CTB232  
**Equivalents:** MGX200  
**Credit points:** 12  
**Contact hours:** 3 per week  
**Campus:** Gardens Point and Caboolture  
**Teaching period:** 2013 SEM-1, 2013 SEM-2 and 2013 SUM

**MGB201 CONTEMPORARY EMPLOYMENT RELATIONS**

This unit will develop your skills in understanding the effects of both domestic and international legal environments relating to employment relationships. This is important for developing practical, workable business strategies and HRM interventions.  
**Prerequisites:** BSB115 or CTB115  
**Equivalents:** MGX201  
**Credit points:** 12  
**Contact hours:** 3 per week  
**Campus:** Gardens Point  
**Teaching period:** 2013 SEM-1 and 2013 SEM-2

**MGB207 HUMAN RESOURCE ISSUES AND STRATEGY**

This unit provides a broad overview of the role and functions of human resource management (HRM) and explores the contribution of HRM to business performance and quality of work life. This unit gives you a foundation for professional practice in HRM and a practical introduction to the ways that organisations go about aligning the contributions of their people with business goals.  
**Prerequisites:** BSB115 or CTB115  
**Equivalents:** CTB207, MGX207  
**Credit points:** 12  
**Contact hours:** 3 per week  
**Campus:** Gardens Point  
**Teaching period:** 2013 SUM

**MGB210 MANAGING OPERATIONS**

This unit extends general management approaches to the production operations subsystems of service and manufacturing organisations. The unit focuses on the deployment of productive resources in order to maximise the added value of services and products. Issues of quality and efficiency are considered analytically in terms of broader strategies and constraints. It considers the opportunities that new technology brings to operational strategies in both manufacturing and service. Project management principles are considered in relation to resource deployment and continuous improvement.  
**Prerequisites:** BSB115 or CTB115  
**Equivalents:** CTB234, MGX210  
**Credit points:** 12  
**Contact hours:** 3
MGB220 HUMAN RESOURCE DECISION MAKING
The unit will develop your knowledge and skills that are necessary for diagnosing problems at work, gathering data and information about these problems, and analysing the data and information to derive solutions and inform decision making.
Prerequisites: BSB123 or BSB122 Antirequisites: AMB201, CTB201 Equivalents: MGX220 Credit points: 12 Contact hours: 3 per week Campus: Gardens Point Teaching period: 2013 SEM-1

MGB223 ENTREPRENEURSHIP AND INNOVATION
This unit introduces students to the nature and characteristics of entrepreneurship and innovation and explores the inter-relationship between the two within contemporary economies from managerial perspective. Learning will be directed towards developing the theoretical and applied knowledge, skills, and attitudes that will support and enhance innovation and enterprise creation activity, through the development of a business plan. The unit is designed for those individuals interested in creating a new venture or working in industries as employees of venture owners or those that serve this sector. Students will have opportunity to build a comprehensive plan of their business concept.
Prerequisites: BSB115 or CTB115 Equivalents: CTB223, MGX223 Credit points: 12 Contact hours: 3 per week Campus: Gardens Point and Caboolture Teaching period: 2013 SEM-1 and 2013 SEM-2

MGB225 INTERCULTURAL COMMUNICATION AND NEGOTIATION SKILLS
The course develops students' abilities to identify and resolve problems in cross-cultural communication or negotiation situations where cultural differences have created misunderstandings or undesirable or unexpected outcomes. It first explores the concept of 'national culture' by considering the work of major theorists of cultural value dimensions - from Hall to Schwartz. Students are encouraged to analyse communication/negotiation process issues in terms of these value dimensions and to practise managing the process of communication/negotiation to improve their outcomes.
Prerequisites: BSB115, CTB115, BSB119 or BSB124 Antirequisites: MGB312 Equivalents: IBB205, MGX225 Credit points: 12 Contact hours: 3 Campus: Gardens Point and Caboolture Teaching period: 2013 SEM-1 and 2013 SEM-2

MGB306 INDEPENDENT STUDY
This unit enables students to demonstrate an ability to direct their own learning, a key competence for professionals who must keep themselves up-to-date in their area of expertise. Either individually or in small groups, students undertake one or several learning activities with the approval of a supervisor. Appropriate activities include literature review, research (mini-thesis), project, practicum (work placement), or an alternative deemed acceptable by the supervisor.
Other requisites: Subject to Unit Coordinator Approval. Students must complete at least 96 credit points of approved study to be considered for enrolment in this unit.
Credit points: 12 Contact hours: Flexible Mode Campus: Gardens Point Teaching period: 2013 SEM-1, 2013 SEM-2 and 2013 SUM

MGB309 STRATEGIC MANAGEMENT
In this unit fundamental elements of strategy, which can be used in the decision making process, are placed in a framework that is developed within the particular context of Australia's economic development position. The emphasis is upon process and content issues that affect the strategic performance and positioning of the organisation. This involves creating an understanding of the universal building blocks of competitive advantage at the business, corporate and international levels. By understanding the nature and determinants of competitive and strategic advantages, students should enhance their professional competences to be able to take a more strategic and critical perspective.
Prerequisites: MGB200, MGB211, CTB211, MGB222, or CTB232 Antirequisites: MIB314 Equivalents: MGX309 Credit points: 12 Contact hours: 3 per week Campus: Gardens Point and Caboolture Teaching period: 2013 SEM-1 and 2013 SEM-2

MGB310 SUSTAINABILITY IN A CHANGING ENVIRONMENT
This unit provides participants with an opportunity to investigate selected and critical issues in the relationship between business activity and the imperative of creating sustainable futures. The unit draws on interdisciplinary sources to encourage the development of a systemic view that incorporates global, corporate, and personal levels of analysis. The unit prepares participants to make a significant contribution to the sustainable development of organisations and society. The unit will be of value to business and non-business students seeking careers in
private, public, and not-for-profit sectors.

**Prerequisites:** MGB200, MGB211, CTB211, MGB222, or MGB232  
**Antirequisites:** MGB334, CTB334, MGB212  
**Equivalents:** MGX310  
**Credit points:** 12  
**Contact hours:** 3 per week  
**Campus:** Gardens Point and Caboolture  
**Teaching period:** 2013 SEM-1 and 2013 SEM-2

**MGB314 ORGANISATIONAL CONSULTING AND CHANGE**
Managing change is a fundamental skill required by prospective managers and professionals. This unit provides opportunities for students to develop a theory in practice orientation to consulting to individuals, groups, and organisations. Hence content theory and process theory is addressed. The focus of this unit is on human process issues and change. The unit examines a range of human process interventions designed to improve organisational effectiveness. Attention is also given to change strategies that are socially and culturally inclusive. Graduates of this unit should be able to be productive members of organisational change teams.

**Prerequisites:** MGB211, CTB211, MGB222, CTB232, or MGB200  
**Credit points:** 12  
**Contact hours:** 3 per week  
**Campus:** Gardens Point  
**Teaching period:** 2013 SEM-1

**MGB320 RECRUITMENT AND SELECTION**
This unit examines the most effective techniques for recruiting and selecting the best people for organisations, in the context of current pressures on attracting and keeping skilled, talented people in the workforce. Commonly used recruitment and selection techniques are covered, emphasising the validity and reliability of each technique, to enable the best strategies to be developed.

**Prerequisites:** MGB339 or MGB221  
**Equivalents:** MGX320  
**Credit points:** 12  
**Contact hours:** 3 per week  
**Campus:** Gardens Point  
**Teaching period:** 2013 SEM-2

**MGB331 LEARNING AND DEVELOPMENT IN ORGANISATIONS**
This unit is designed to equip you with the skills and knowledge to meet strategic organisational human resource development requirements. The unit explores learning and development concepts and approaches and the role of learning and development as a strategic partner to management. You will learn how to design, implement and evaluate systems for learning in organisations as part of a strategic approach to human resource development.

**Prerequisites:** MGB211, CTB211, MGB222, CTB232, or MGB200  
**Equivalents:** MGX331  
**Credit points:** 12  
**Contact hours:** 3 per week  
**Campus:** Gardens Point  
**Teaching period:** 2013 SEM-1

**MGB335 PROJECT MANAGEMENT**
This unit develops knowledge in the areas relating to effective management of projects (as distinct processes). This knowledge is gained by focusing on the central issues of project selection, modelling, planning, control and evaluation. Case study projects are used throughout the unit and are mainly from the services industry sector. The unit seeks to develop the technical skills (tools and techniques) as well as the people (behavioural) skills needed for effective management of projects.

**Prerequisites:** (MGB210 and MGB309) or (MGB210 and AMB303)  
**Antirequisites:** KXB202  
**Equivalents:** MGX335  
**Credit points:** 12  
**Contact hours:** 3 per week  
**Campus:** Gardens Point and Caboolture  
**Teaching period:** 2013 SEM-1 and 2013 SEM-2

**MGB338 WORKPLACE LEARNING**
This unit entails a structured program of workplace learning in which students are exposed to a variety of organisational issues. For the duration of their experience, students work on a specific HRM project of relevance to their host organisation. Building upon knowledge acquired in the HRX major, students' exposure to HRM in an actual organisational setting enhances understanding of links between theory and practice and develops skills and abilities through a professional learning experience.

**Other requisites:** An application, interview and subsequent approval by the unit coordinator is required to enrol, in addition to the completion of a minimum of 192 credit points of study and a GPA of 4.0 or higher  
**Credit points:** 12  
**Contact hours:** 120 hours in workplace and 12 at university  
**Campus:** Gardens Point  
**Teaching period:** 2013 SEM-1 and 2013 SEM-2

**MGB339 PERFORMANCE AND REWARD**
This unit will provide you with the basic competencies expected of HR practitioners in managing performance and reward/compensation systems, which are among the most important strategies used by organisations to support competitive advantage. Performance and Reward Management is a key functional area of HRM and it is imperative that you understand the strategic framework within which these decisions are made.

**Prerequisites:** MGB201, MGB207, or CTB207  
**Equivalents:** MGB221, MGX339  
**Credit points:** 12  
**Contact hours:** 3  
**Campus:** Gardens Point  
**Teaching period:** 2013 SEM-1

**MGB370 PERSONAL AND PROFESSIONAL DEVELOPMENT**
This unit develops personal, interpersonal and team skills that distinguish outstanding human resource, management and other professionals. Recent literature has identified the need for professionals to acquire knowledge in the areas of self management and the management of others to contribute to organisational performance. To achieve this, Personal and Professional Development is positioned at the conclusion of the course to build upon concepts learned in
introductory and intermediate units with a strong focus on the application of theory to practice.

**Prerequisites:** MGB331 and BSB124  
**Equivalents:** MGB315, MGX370  
**Credit points:** 12  
**Contact hours:** 3  
**Teaching period:** 2013 SEM-1 and 2013 SEM-2